

1 Mercer has provided no documentation for these three
2 modules (see AT&T's response to request 3.3).

3
4 The lack of model documentation further hampered my
5 inspection. Each module is in the form of an Excel
6 Workbook, each containing a minimum of eight individual
7 worksheets. It took considerable time just to find the
8 data inputs, much less determine the logic flow of the
9 worksheet or validate any inputs.

10
11 **Q. WHY DIDN'T YOU ASK FOR ASSISTANCE FROM HATFIELD**
12 **ASSOCIATES PERSONNEL TO UNDERSTAND THE LOGIC AND**
13 **ASSUMPTIONS USED IN THE HATFIELD COST MODEL?**

14
15 **A.** None of the questions I asked concerning the working of
16 the model, the model assumptions, and even the model
17 cell references within the worksheets were answered. I
18 was told by the AT&T attorney present that I was free to
19 examine the models while I was there, but not to ask any
20 questions.

21
22 **Q. DO YOU FEEL THAT THE TYPE OF INSPECTION OFFERED TO YOU**
23 **IS SUFFICIENT TO VALIDATE THE HATFIELD MODEL'S**
24 **ASSUMPTIONS, INPUTS, ALGORITHMS, AND RESULTS?**

25

1 A. Definitely not. Under this type of inspection regimen,
2 it is impossible to even understand the manner in which
3 the model works, much less validate the model results.
4

5 **AT&T'S RESPONSES TO U S WEST DATA REQUESTS**
6

7 Q. USW DATA REQUEST 3.4 ASKED IF THE HATFIELD MODEL
8 INCLUDES ALL OF THE COSTS OF CONNECTING AN END USER TO
9 THE NETWORK. AT&T RESPONDED THAT DR. MERCER'S STUDY
10 ONLY EXCLUDED CUSTOMER INSTALLATION COSTS. DID THE
11 DEVELOPERS OF THE BCM INCLUDE ALL THE NETWORK COSTS OF
12 CONNECTING AN END USER TO THE NETWORK?
13

14 A. Definitely not. The Joint Sponsors have repeatedly
15 stated that all network investments necessary to connect
16 an end user to the network were not included in the BCM.
17 For purposes of simplification, only the major cost
18 drivers that help to identify and differentiate high
19 cost areas from low cost areas were included in the BCM.
20 In fact, on February 21, the Joint Sponsors filed a list
21 of planned enhancements to the BCM with the FCC. The
22 list states the improvements that the Joint Sponsors
23 intend to make to the model to more closely follow
24 actual engineering practices and how these changes
25 correct BCM deficiencies.
26

1 Q. DID THE HATFIELD MODEL EXTENSIONS ADD THE INVESTMENTS
2 THAT WERE NOT INCLUDED IN THE BCM?

3

4 A. No. The Hatfield model extensions only added drop wire
5 and the network interface device (NID) and these two
6 items were added at investment levels that are un-
7 questionably low. Testimony in USWC's recent rate case
8 indicates Utah costs at least three times the level
9 Hatfield used. The Joint Sponsors have publicly stated
10 that not only are the drop wire and NID not included in
11 the BCM but that the investments in pedestals, serving
12 area interfaces (SAI), terminal boxes, cross-connects in
13 the field, as well as the capitalized costs of splicing
14 and engineering are not included.

15

16 Q. ARE THERE ANY OTHER AREAS WHERE THE HATFIELD MODEL'S USE
17 OF THE BCM CAUSES AN UNDERSTATEMENT OF LOOP COSTS?

18

19 A. Yes there are two other areas that lead to an
20 understatement of loop costs. As I mentioned in my
21 rebuttal testimony, urban distribution plant is
22 understated because it assumes a constant four
23 distribution legs per CBG. Generally, in urban areas,
24 distribution plant legs run along the rear lot lines of
25 houses, serving houses on either side of the lot lines
26 with the drop wire. Any CBGs where there are more than

1 eight housing unit lots per side will have an
2 understatement of the distribution plant because those
3 houses cannot be reached directly with drop wire. This
4 understatement will be corrected by the BCM enhancements
5 under development.

6
7 The second item that causes an understatement of loop
8 cost occurs when placement and structure costs are
9 calculated using the BCM's weighted structure multiplier
10 cost table with small cable sizes. This causes an
11 understatement of investment because the decline in
12 capitalized trench costs is not linear with the decline
13 in per foot investment cost of copper cable as cable
14 sizes decrease. Generally, the per-foot costs to dig a
15 trench or plow a cable are not a function of cable size,
16 but rather a function of surface and soil conditions
17 (e.g. plowable soil in rural area or asphalt cut and
18 restore in urban area). This understatement has been
19 pointed out by GTE in the California Universal Service
20 proceeding, as well as ETI in the FCC's proceeding.

21
22 Q. DO YOU HAVE REASON TO BELIEVE DR. MERCER IS AWARE OF ANY
23 OF THESE INVESTMENT ITEMS YOU MENTION THAT ARE NOT
24 INCLUDED IN THE BCM?

25

1 A. Yes. In the California Universal Service proceeding Dr.
2 Mercer modified his Hatfield Cost Model in a
3 presentation dated April 3, 1996 (See Exhibit 1) to
4 include a single SAI for each CBG. Even though multiple
5 SAIs are generally required in each CBG, at least he
6 recognized in California that SAI investment was not
7 included. Additionally, the Hatfield model adjusted the
8 cost of digital loop carrier equipment upward from the
9 \$187 per line (this number is in their Utah model) to
10 \$219 per line. Other adjustments to the Hatfield model
11 noted in this presentation are the addition of some
12 pedestal and splicing costs and an additional \$60 per
13 line switch investment. I find it very disturbing that
14 the Hatfield model recognizes these investment
15 components as necessary for providing local service in
16 California but not in Utah.

17
18 Q. DR. MERCER CHANGED A NUMBER OF INPUTS TO THE BCM. WHAT
19 ADDITIONAL DOCUMENTATION DOES HE PROVIDE FOR THE CHANGES
20 IN HIS RESPONSES TO THE USW DATA REQUESTS?

21
22 A. Based on U S WEST data requests 2 and 3, AT&T's stock
23 response is that no documentation exists and that
24 Hatfield Associates rely on conversations they have had
25 over the years with various persons involved in
26 telecommunications. This appears to be another way of

1 saying that an input change is based upon an educated
2 guess and not first hand knowledge or a source that can
3 be documented.

4
5 In areas where AT&T has supplied a back-up study, its
6 value for determining costs in Utah is questionable.
7 For instance, values that Dr. Mercer utilized from a New
8 Hampshire incremental cost study were developed to study
9 cost changes due to incremental growth in an existing
10 network. The New Hampshire study is not a Total Service
11 Long Run Incremental Cost Study, contrary to what Dr.
12 Mercer states he has provided in this docket.
13 Therefore, any numbers described from the New Hampshire
14 study were not developed to produce total service cost,
15 just the cost of a small increment of growth.
16 Therefore, Dr. Mercer's use of that study is improper.

17
18 **Q. PLEASE SUMMARIZE YOUR TESTIMONY.**

19
20 **A.** AT&T has not submitted the Hatfield Cost Model to full
21 public scrutiny. The lack of documentation of the
22 Hatfield Cost Model is astounding. None of the Hatfield
23 Cost Model modules has any module-specific
24 documentation. More specifically, none of the
25 algorithms or logic contained in the Excel workbooks are
26 documented. Inputs and assumptions are the Hatfield

1 Associates "best guess". The "best guess" inputs all
2 tend to understate the loop investment. Until the
3 Hatfield Cost Model is fully documented on the public
4 record, including documented sustainable inputs, it
5 should not be considered in this proceeding.

6

7 Q. DOES THIS CONCLUDE YOUR TESTIMONY?

8

9 A. Yes it does.

Hatfield Proxy Model

Model Enhancements

HPM Model Revisions

Serving Area Interface

- *SAI added per CBG*
- *Drivers*
 - *Total Lines*
 - *Feeder Technology (i.e., fiber, copper)*
- *Investment Values = Best Estimate*

HPM Revisions

Digital Loop Carrier

- *NET New Hampshire Study*
 - *Assumes \$170 per line*
 - *Plus \$24 additional installation*
 - *Plus \$25 per DSO (Wire Center Digital X-Connect per wire Center)*

HPM Revisions

Terminal and Splices

- *Terminal (pedestals) and cable splices added*
- *Adds \$50 per line*

HPM Revisions

Wire Center Investment

- *Per switch or multiple switches*
- *Investment includes:*
 - *Switch room size*
 - *Land Investment*
 - *Construction Cost per sq. ft.*
 - *Power systems*
 - *Distribution frames*

HPM Revisions

Switch Investment:

- *\$60 added per line*
- *At 80,000 lines Switch cost per line = \$135*
- *Increased to reflect public sources.*

APPENDIX D

BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

* * * * *

IN THE MATTER OF THE REQUEST FOR AGENCY)	DOCKET NO. 95-2206-01
ACTION OF PHOENIX FIBERLINK OF UTAH, INC.)	
FOR AUTHORITY TO PROVIDE INTRASTATE)	
TELECOMMUNICATIONS SERVICES IN THE STATE)	
OF UTAH,)	
IN THE MATTER OF THE APPLICATION OF)	DOCKET NO. 94-2202-01
ELECTRIC LIGHTWAVE, INC. FOR AUTHORITY)	
TO COMPETE AS A TELECOMMUNICATIONS)	
CORPORATION AND TO OFFER PUBLIC)	
TELECOMMUNICATIONS SERVICES,)	
IN THE MATTER OF AN INVESTIGATION INTO)	DOCKET NO. 94-999-01
CO-LOCATION AND EXPANDED INTERCONNECTION)	
U S WEST COMMUNICATIONS (USWC))	DOCKET NO. 95-049-T16
ADVICE LETTER 95-16)	

DIRECT TESTIMONY OF
ROBERT A. MERCER
ON BEHALF OF
AT&T COMMUNICATIONS
OF THE MOUNTAIN STATES, INC.

March 14, 1996

1 Q. PLEASE STATE YOUR NAME AND ADDRESS.

2 A. My name is Dr. Robert A. Mercer. My business address is Hatfield Associates, Inc., 737
3 29th Street, Suite 200, Boulder, Colorado 80303. I am the President of Hatfield
4 Associates, Inc.

5
6 Q. PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND.

7 A. I received a Bachelor of Science degree in Physics from Carnegie Institute of Technology
8 (now Carnegie - Mellon University) in 1964, and a Ph.D. in Physics from Johns Hopkins
9 University in 1969. I have attended numerous courses, seminars, and conferences in the
10 field of telecommunications.

11

12 Q. PLEASE DESCRIBE YOUR PROFESSIONAL EXPERIENCE.

13 A. After graduation from Johns Hopkins, I was an Assistant Professor of Physics at Indiana
14 University from 1970 until 1973. I then joined Bell Telephone Laboratories. Over the
15 next eleven years, I held a variety of positions in the Network Planning organizations at
16 Bell Labs and AT&T General Departments. My final position at Bell Labs was Director
17 of the Network Architecture Planning Center, where I was responsible for early Bell
18 System planning of the Integrated Services Digital Network (ISDN), as well as systems
19 engineering for new data services being planned by AT&T.

20 Upon the AT&T divestiture, I joined Bell Communications Research (Bellcore) in
21 January, 1984, where I was Assistant Vice President of Network Compatibility Planning.
22 Among other responsibilities, I directed Bellcore's technology analysis of various legal and
23 regulatory proceedings at the federal and state levels. I also coordinated and provided
24 direction to Bellcore's activities in domestic and international standards activities, and

1 served as a member of the Board of Directors of the American National Standards
2 Institute.

3 After leaving Bellcore in late 1985, I held positions with BDM Corporation and
4 AT&T Bell Laboratories before joining Hatfield Associates, Inc., in early 1987. I have
5 held the positions of Senior Consultant, Senior Vice President, and President of the firm.
6 The firm specializes in engineering, economic, and policy studies in the
7 telecommunications field. Our clients include firms involved in premises, local exchange,
8 long-haul and international networks, satellite communications, cellular mobile radio,
9 conventional mobile radio, cable television, and data and computer networking.

10 I also hold an adjunct faculty position in the Interdisciplinary Telecommunications
11 Program at the University of Colorado in Boulder, where I currently teach a course on
12 Advanced Data Communications and Computer Networking. I have taught many other
13 courses and seminars as well, in the areas of the telecommunications infrastructure,
14 network technologies, broadband networks, data and voice communications, computer
15 networking, and network management

16
17 **Q. HAVE YOU TESTIFIED PREVIOUSLY?**

18 **A.** Yes. In recent years, I have testified for AT&T, MCI, or both in Pennsylvania, Colorado,
19 Washington, and Maryland, the Florida Cable Television Association, the Cable Television
20 Association of Georgia, and, in Canada, for Unitel Communications, Inc. While an
21 employee of Bell Telephone Laboratories and Bell Communications Research, I testified
22 before state regulatory bodies on a number of occasions.

23
24 **Q. WHAT IS THE PURPOSE OF THIS TESTIMONY?**

1 A. I have been asked by AT&T to estimate the costs of the loops associated with basic local
2 telephone service U S WEST provides in the state of Utah. I have determined these costs
3 using a methodology which I will henceforth refer to as the Hatfield Model. The Hatfield
4 Model has been developed to estimate the cost to a telephone company of providing basic
5 local telephone service. As discussed herein, however, it can, with a small extension of
6 the methodology, also be used to estimate the cost of just the local loop, one of the
7 components of basic local service. The Hatfield Model incorporates portions of the
8 Benchmark Cost Model, which is a model that was developed by MCI, Sprint, U S
9 WEST, and NYNEX, and has been presented to the FCC in Common Carrier Docket 80-
10 286.

11
12 **Q. WHAT IS THE ULTIMATE OUTPUT OF THE HATFIELD MODEL WITH THIS**
13 **EXTENSION?**

14 A. It is the monthly cost per line of the local loop, based on capital investment per line,
15 expense factors based primarily on USOA definitions, and capital cost and depreciation
16 figures.

17
18 **Q. PLEASE DEFINE WHAT YOU MEAN BY BASIC LOCAL TELEPHONE**
19 **SERVICE.**

20 A. Our definition of basic local telephone service for this study includes the following
21 functional components:

- 22 * single-line, single-party telephone access to the first point of switching in a local
23 exchange network -- that is, the so-called local loop;
- 24 * usage within a local exchange area;
- 25 * touch tone capability;

- * a white pages directory listing; and
- * access to 911 services, operator services, directory assistance, and telecommunications relay service for the hearing-impaired.

Excluded from this definition are many other local telephone company services, such as toll calling, interexchange carrier access, Custom Calling and CLASSSM services, and private line services.

Q. THIS DEFINITION OBVIOUSLY INCLUDES MORE THAN JUST SIMPLY THE LOCAL LOOP. IS IT APPROPRIATE TO USE THE MODEL WHEN THE PRIMARY INTEREST IS THE COST OF THE LOCAL LOOP?

A. Actually, it is not only appropriate, it is necessary if the loop costs are to be properly estimated. This is because there are a number of expenses associated with local telephone service that cannot be directly identified with one portion of the local network, but are shared by all of them. The Hatfield Model estimates all such costs. With the extension to the model discussed later, it then identifies an appropriate portion of those costs with the local loop. This extension requires that the total investment in the local network and various expense components still be calculated. Were such costs not taken into account, the result would be that the loop costs would be underestimated.

Q. HOW DOES THE MODEL ESTIMATE THE COST OF BASIC LOCAL TELEPHONE SERVICE?

A. Attachment 1A (Exhibit RAM - 1A) depicts the process by which the Hatfield Model estimates the cost of basic local telephone service. The process involves a number of different modules. It begins with a local network module, which contains an engineering model of the local telephone network infrastructure that would be used to provide basic

1 local telephone service in the particular area being studied. There are several inputs to this
2 module, key ones including the demographic attributes of the area being studied and
3 capacity limits for the various network elements that make up the local network. The
4 module determines the types and amounts of network equipment required to provide basic
5 local telephone service in the area studied, including distribution (local loop) and local
6 end-office switching. These outputs, along with the unit costs of various items of network
7 equipment, become inputs to an investment module.

8 The investment module develops an estimate of the investment required for various
9 types of network equipment. The outputs of the investment module are subsequently used
10 in two ways. First, they are input to a capital cost module along with various capital cost
11 parameters such as the cost of equity, cost of debt, debt to equity ratio, economic life of
12 the network equipment, and the combined state and federal income tax rate. The capital
13 cost module produces the monthly per-line capital carrying costs. Second, the network
14 investment is also input into an expense module, along with various expense factors, as
15 discussed subsequently. The expense module produces the monthly per-line Operations,
16 Administration and Maintenance (OA&M) expenses.

17 The monthly capital carrying costs and the monthly expenses are then added to
18 produce the key result, which is the estimated monthly cost per line of basic local service.
19 This is essentially the final step of the process. As an alternative additional step, the model
20 can compare the monthly cost per line and the monthly revenues to determine the amount
21 of subsidy required for basic service, if any
22

23 **Q. HOW DOES THE HATFIELD MODEL INCORPORATE THE BENCHMARK**
24 **COST MODEL (BCM)?**

1 A. The Hatfield Model makes use of the BCM in two ways. First, the BCM includes a
2 database which assigns each Census Block Group (CBG) in the United States to a specific
3 existing LEC wire center. Thus it is possible to estimate the number of lines served by,
4 and therefore determine the size of the switches required at, each LEC wire center.

5 Second, the Hatfield Model uses the BCM to model the loop plant and compute
6 loop investment associated with each CBG. From the input CBG data and another
7 database that contains terrain data by CBG, BCM calculates the following for each CBG:

- 8 * *feeder and distribution cable distances and terrain factors*, which are input to the
9 calculation of
- 10 * *amounts, and associated structure multipliers, of copper distribution cable,*
11 *copper feeder cable, and fiber feeder cable*, which are input into the calculation of
- 12 * *total loop costs and costs per line.*

13 In making these calculations, BCM allows for the sharing of feeder cable between CBGs
14 belonging to the same wire center, so it produces an accurate depiction of the distribution
15 network associated with each wire center.

16 As a result of assigning each CBG, with its associated loop costs, to LEC wire
17 centers, it is possible to disaggregate cost studies to the wire center level, while at the
18 same time allowing aggregation to higher levels, such as by population density zone,
19 telephone company operating territory, state, or the nation as a whole.

20
21 **Q. HOW DOES THE HATFIELD MODEL DIFFER FROM THE BCM?**

22 A. The Hatfield model uses the database and loop model contained in the BCM. But it
23 adjusts certain BCM inputs that were intended to be varied by the user, and uses
24 alternative mechanisms to deal with the investment in the parts of the network other than
25 the loop plant and with the calculation of monthly costs. The relationship between the

1 Hatfield Model and the BCM that it incorporates is shown in Attachment 1B (Exhibit
2 RAM-1B). The specific changes we have made to the BCM inputs, along with other
3 differences between the BCM approach and the Hatfield extensions to BCM, are as
4 follows.

5 First, the Hatfield Model accounts for business lines and multiple-line residences in
6 the loop plant, which have been excluded from the loop facilities calculation in the BCM.
7 We have modified the BCM input data to account for business lines and multi-line
8 residences by density range. We select numbers per range to make the final access line
9 totals equivalent to those shown in the Common Carrier Statistics. The result is to size
10 the loop plant to accommodate business and multi-line residences, which is not done by
11 the BCM.

12 Second, we use significantly lower investments per line in Digital Loop Carrier
13 (DLC) equipment than the BCM default numbers indicate. Our numbers are based on
14 private conversations we have had over the years with LEC staff involved in DLC
15 procurement, and with manufacturers.

16 Third, unlike BCM, which makes an overall calculation of monthly costs using a
17 single fixed multiplier to estimate expenses and capital carrying costs associated with the
18 total investment in the distribution network, we use the intermediate BCM results to break
19 the loop investment into categories for applying expense factors based on FCC ARMIS
20 reports, and to compute capital carrying costs for the network investment. This allows us
21 to vary economic life, debt/equity ratio, cost of capital, and other financial factors to
22 gauge their effects on the overall monthly cost results. We treat other network
23 components in the same fashion.

24 Fourth, the BCM does not compute investment for customer drops or network
25 interface devices. The Hatfield Model as applied to Utah includes both these items. It

1 assumes a uniform \$40 per-line drop investment, as estimated by New England Telephone
2 in a publicly available incremental cost study, and an investment of \$30 per line for a
3 network interface device. The latter figure is based upon discussions with other industry
4 experts.

5 Finally, we believe that the default line fill factors assumed by the BCM are too
6 low -- for instance, only 25% in areas of low population density. This tends to lead to
7 cost results that are too high due to the excess amount of outside plant required to serve a
8 given number of customers. We have therefore assumed fill factors that begin at 50% in
9 the lowest density range and end at 75% in the highest range, as shown in Attachment 2A
10 (Exhibit RAM-2A).

11
12 **Q. HOW HAVE YOU DETERMINED THE INVESTMENT IN SWITCHING?**

13 A. As I discussed above, we use intermediate BCM results as inputs to our switching,
14 investment, and expense models. We apply the modified BCM switched access line totals
15 to a two-segment linear switch investment model to produce a per-line switching
16 investment. The switch investment model includes a multiplier for wire center investment
17 and switch installation costs as well as maximum switch fill. Based on the switching
18 system capacity limits and the number of lines served by each wire center, the model
19 calculates the number of switches required to serve each wire center and also determines
20 the size and cost of those switches.

21
22 **Q. DOES THE MODEL ESTIMATE THE AMOUNT OF INTEROFFICE**
23 **FACILITIES REQUIRED?**

24 A. Yes. Because the BCM does not provide the information necessary to determine the
25 location of tandem switches or the way in which the various wire centers are

1 interconnected, we have added LATA-specific data containing geographical switch
2 locations. This also allows us to locate tandem switches as well as Signaling System 7
3 Signal Transfer Points (STPs) in relation to the physical location of the end-office switches
4 serving the switched access lines in the model. Knowing the physical locations of the
5 various switching entities makes possible the determination of interoffice transmission
6 investment, as well as investment in STPs and tandem switches.

7
8 **Q. WHAT IS THE BASIS FOR THE STRUCTURAL ASSUMPTIONS USED IN THE**
9 **MODEL?**

10 A. The overall network structure is typical of a LEC's network using forward-looking
11 technologies, as described in various references, including Bellcore's *BOC Notes on the*
12 *LEC Networks*. Thus the engineering model we use is consistent with standard LEC
13 network engineering practices.

14
15 **Q. HOW DID YOU ARRIVE AT THE VARIOUS CAPACITY ASSUMPTIONS**
16 **USED IN THE MODEL?**

17 A. The digital loop carrier equipment capacities and cable capacities for both optical and
18 copper facilities used by the BCM are based on systems that are widely used by LECs, on
19 various industry publications, including those by Bellcore and AT&T, on FCC reports, on
20 the knowledge of industry experts who helped develop the model, and on the BCM inputs.
21 Switching system capacity assumptions result from discussions with various industry
22 sources and an examination of the FCC's *Statistics of Common Carriers*.

1
2 **Q. HOW DID YOU DEVELOP YOUR INVESTMENT ASSUMPTIONS?**

3 A. Equipment costs were derived from discussions with equipment manufacturers, published
4 price lists, and cost figures disclosed in various public proceedings such as in FCC
5 pleadings. For the distribution network, we used the default assumptions of BCM, except
6 for the cost of DLC systems, as mentioned earlier. We developed switch installation costs
7 from discussions with industry experts directly involved in installation and equipment
8 procurement.
9

10 **Q. HAVING CALCULATED CAPITAL INVESTMENT, HOW DO YOU**
11 **DETERMINE THE RECURRING MONTHLY COSTS OF BASIC LOCAL**
12 **TELEPHONE SERVICE?**

13 A. The recurring costs are based on the investment figures generated by the investment
14 module. The recurring cost module has three steps. First, it determines the capital
15 carrying cost for each component of investment associated with the network function.
16 Second, it determines the network-related expenses associated with each component of
17 investment. Finally, it determines non-network-related expenses, and assigns the expenses
18 to the network functions.
19

20 **Q. WHAT ARE CAPITAL CARRYING COSTS?**

21 A. Capital carrying costs consist of depreciation expenses, the cost of capital (return and
22 interest), and state and federal income taxes.
23

24 **Q. HOW IS DEPRECIATION EXPENSE DETERMINED?**